

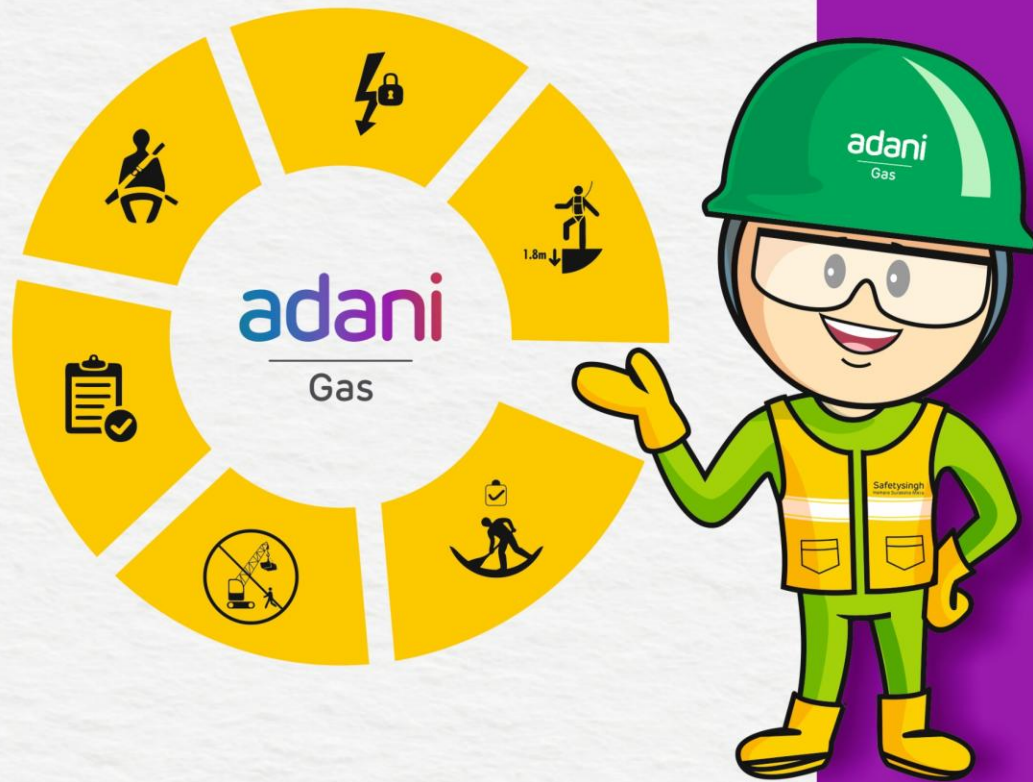


ACCELERATING INFRASTRUCTURE, LEVERAGING INTELLIGENCE.

Welcome to the
21st Annual General Meeting

- 
Compressed Natural Gas
- 
Piped Natural Gas
- 
LNG for Transport and Mining
- 
EV Charging
- 
Biomass (Compressed Biogas and Organic Fertiliser)

SAFETY FIRST



**SAFETY IS A CHOICE
WE MAKE EVERY DAY.**

Safety is a core value

that guides every action and decision at ATGL.

Our Life-Saving Rules

are mandatory behaviours designed to protect people, customers, communities, and assets.

Every employee

is expected to know, follow, and promote these rules without exception.

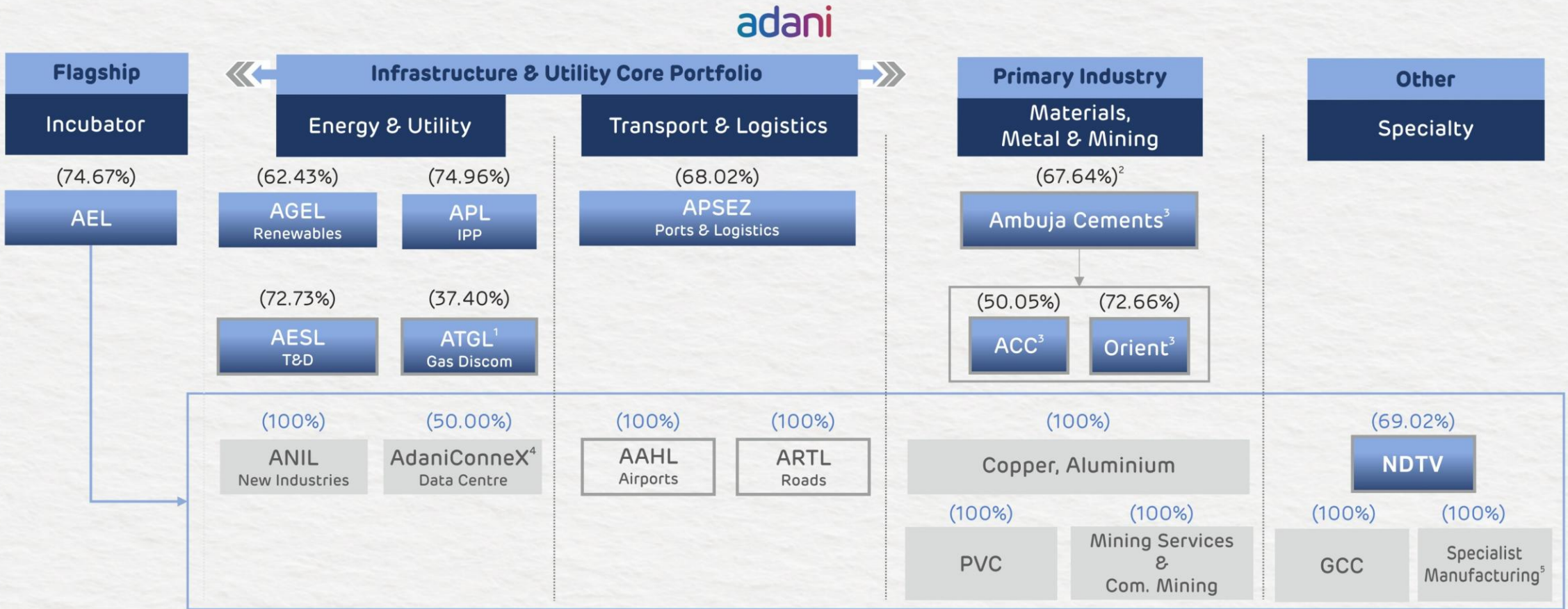
Safety is a shared responsibility,

and every action matters.

By embedding safety into everything we do,

we move closer to our common goal of Zero Harm.

ADANI GROUP PORTFOLIO



(%): Adani Family equity stake in Adani Portfolio companies (%) : AEL equity stake in its subsidiaries (%) : Ambuja equity stake in its subsidiaries

Listed Co. **Direct Consumer**

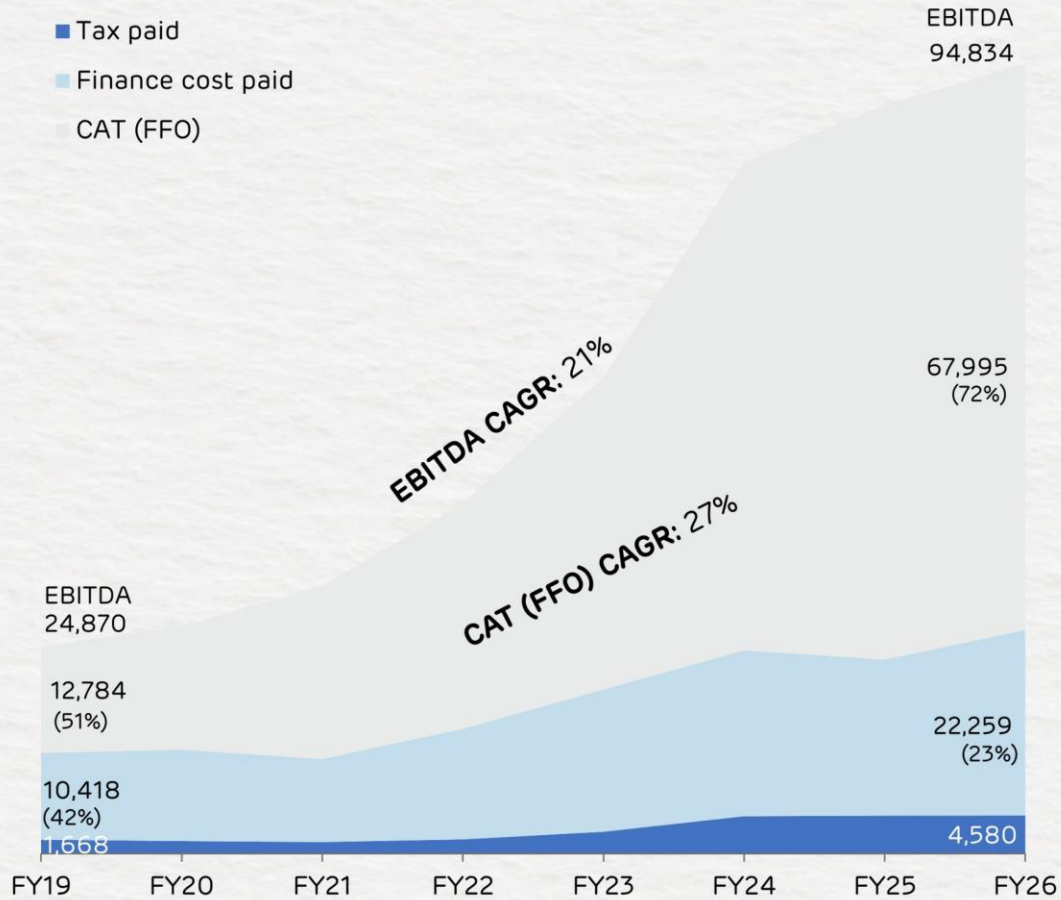
A multi-decade story of high growth centred around infrastructure And utility cores

1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 3. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31st March'26 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited & Ambuja Cements Ltd. holds 72.66% stake in Orient Cement Ltd. With the effect from 12th March'26, Sanghi Industries Ltd. has been merged into Ambuja Cements Ltd. as per NCLT order dated 9th February'26. On 10th April'26, Ambuja issued 1,29,93,708 equity shares to the eligible shareholders of Sanghi. Accordingly, Promoters Shareholdings in Ambuja stands revised to 67.29% (67.33% on voting rights basis) w.e.f. 10th April'26 | 4. Data center, JV with EdgeConnex | 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 31st March, 2026.

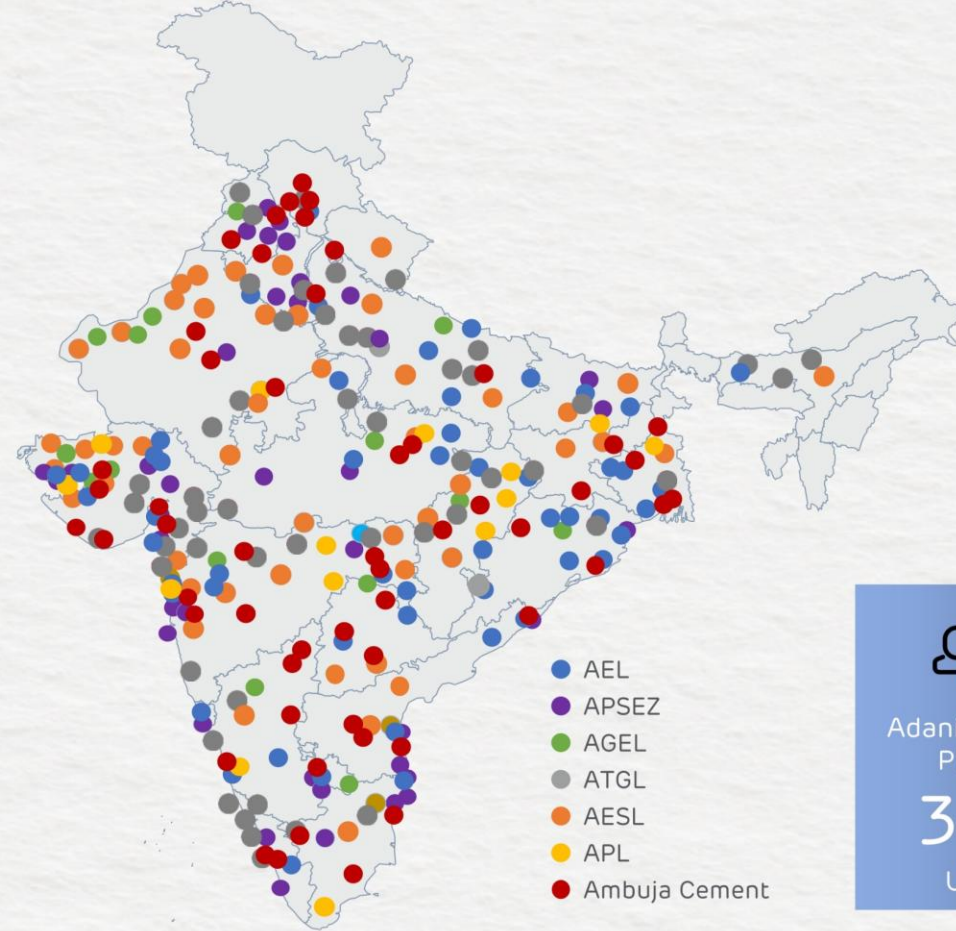
ADANI PORTFOLIO: BEST-IN-CLASS GROWTH WITH A NATIONAL FOOTPRINT

All figures in INR cr

Predictable, high and rising free cash flow



National footprint with deep coverage








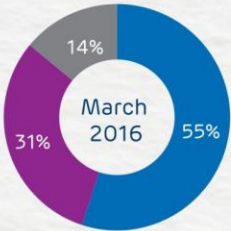
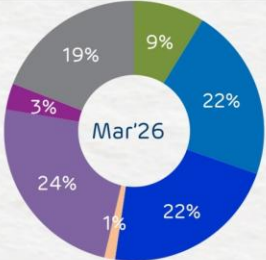
Adani's Core Infra. Platform –

375 Mn

Userbase

EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items | FFO: Fund Flow from Operations | FFO : EBITDA – Actual Finance cost paid (excl. Capitalized Interest, incl. Int. on Lease Liabilities)– Tax Paid | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AGEL: Adani Green Energy Limited | ATGL: Adani Total Gas Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited

GROWTH ENGINEERED ACROSS GEOGRAPHIES

	DEVELOPMENT ¹			OPERATIONS	CONSUMERS	
	Adani Infra (India) Limited Cemindia Projects Ltd. PSP Projects Ltd.			Operations (AIMSL) ²	New C.E.O. Consumer Employees Other Stakeholders	
ACTIVITY	Origination <ul style="list-style-type: none"> Analysis and market intelligence Viability analysis 	Site Development <ul style="list-style-type: none"> Site acquisition Concessions and regulatory agreements 	Construction <ul style="list-style-type: none"> Engineering & design Sourcing & quality Project Management Consultancy (PMC) 	Operation <ul style="list-style-type: none"> Life cycle O&M planning Asset Management plan 	Inspired Purpose & Value Creation <ul style="list-style-type: none"> Delivering exceptional products & services for elevated engagement Differentiated and many P&Ls 	
PERFORMANCE	 <p>India's Largest Commercial Port (at Mundra)</p>	 <p>Longest Private HVDC Line in Asia (Mundra - Mohindergarh)</p>	 <p>World's largest Renewable Cluster (at Khavda)</p>	 <p>Energy Network Operation Center (ENOC)</p>	 <p>Adani's Core Infra. Platform – 375 Mn Userbase</p>	
CAPITAL MANAGEMENT	Strategic value Mapping Policy, Strategy & Risk Framework	Investment Case Development Duration Risk Matching Risk Management – Rate & Currency Governance & Assurance Diversified Source of Capital	Growth Capital – Platform Infrastructure Financing Framework	 <p>March 2016</p>	 <p>Mar'26</p>	Long Term Debt <ul style="list-style-type: none"> PSU Banks Pvt. Banks USD Bonds NBFCs & FIs DII Global Int. Banks Capex LC
ENABLER	Continued Focus & Investment	Human Capital Development <ul style="list-style-type: none"> Leadership Development Initiatives Investment in Human Capital 	AI enabled Digital Transformation	<ul style="list-style-type: none"> Power Utility Business - ENOC City Gas Distribution - SOUL Transportation Business - AOCC 		

Note : 1. Cemindia Projects Ltd. (formerly known as ITD Cementation India Ltd.): the total shareholding stands at 67.46%. PSP Projects Ltd.: the total shareholding stands at 34.41%. | 2. Adani Environmental Resource Management Services Ltd. (additional company is being proposed) | O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AIMSL : Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company | AIIL: Adani Infra (India) Ltd. | AOCC : Airport Operations Control Center

TotalEnergies

A global, integrated energy company that produces and markets energy: oil and biofuels, natural gas, biogas and low-carbon hydrogen, renewables and electricity.

>1,00,000 people
-Global workforce

120
-Countries

100 years
-Of pioneering spirit

What We Stand For


 Safety


 Respect for Each Other


 Pioneering Spirit


 Standing Together


 Performance-Mindedness

2025 Key Highlights

OUR KEY FIGURES

Almost **9 million** customers gas and electricity in Europe



More than **6 million** customers at over **13,000** service stations every day in nearly 60 countries



More than **2.53 Mboe/d** produced in 2025 including **46%** gas

N°3 worldwide in Liquefied Natural Gas



48.1 TWh of electricity generated in 2025

34.1 GW of gross installed renewable electricity capacity



To provide as many people as possible with energy that is more reliable, more affordable, and more sustainable.


 OIL


 NATURAL GAS


 ELECTRICITY


 HYDROGEN


 BIOMASS


 WIND


 SOLAR

TotalEnergies AT A GLANCE



Financial Indicators 2025⁽¹⁾

USD 15.6 billion

-Adjusted net income (TotalEnergies share)

13.6%

-Return on equity (ROE)

12.6%

-Return on average capital employed (ROACE)

USD 27.8 billion

-Cash flow from operations excluding working capital (CFFO)

€ 3.4

-Dividend per share for the fiscal year 2025⁽²⁾

USD 17.1 billion

-Net investment

Extra-Financial Indicators 2025

33 MtCO₂e

-Greenhouse Gas (GHG) emissions (Scope 1 and 2) from operated facilities

65% reduction

-Methane emissions reduction from operated facilities (baseline: 2020)

18.5% reduction

-Carbon intensity of energy products sold (baseline: 2015)

0.47

-Total Recordable Injury Rate (TRIR)



Our Operational Performance 2025

2,529 kboe/d

-Hydrocarbon production¹

48.1 TWh

-Net power production²

15.1 MT

-LNG production

43.9 MT

-Overall LNG sales volumes

34.1 GW

-Gross installed renewable power generation capacity at year-end 2025

2.7 million

-Gas sales – number of BtB and BtC clients

6.0 million

-Power sales – number of BtB and BtC clients

Notes:

(1) Refer to the glossary for definitions and additional information on alternative performance measures (Non-GAAP measures)

(2) Subject to approval by the Shareholders' Meeting on May 29, 2026

(3) Excluding leases: 19.7% including leases

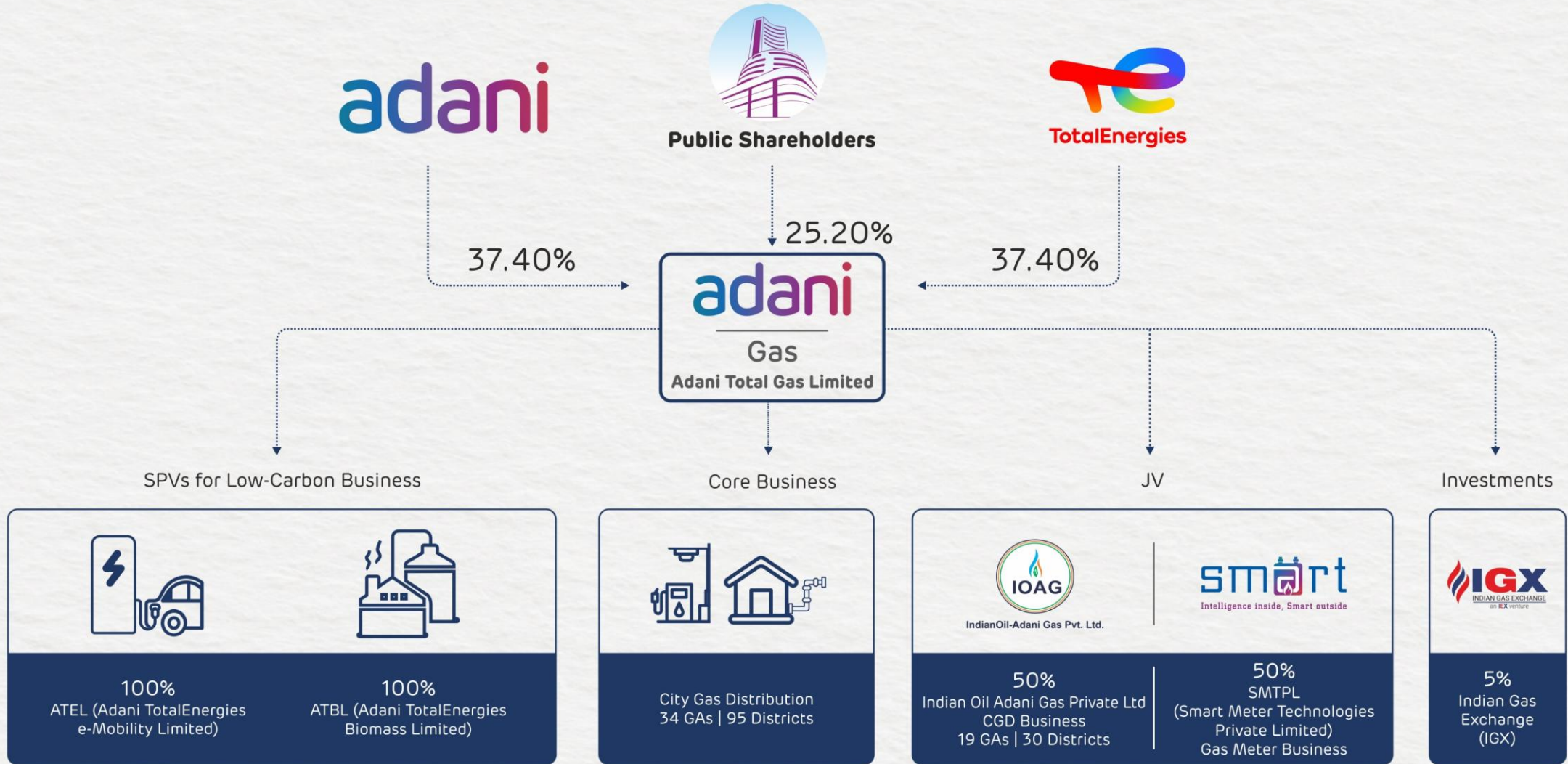
Notes:

(1) Company production includes E&P production and Integrated LNG production

(2) Includes solar, wind, hydroelectric and gas flexible capacities

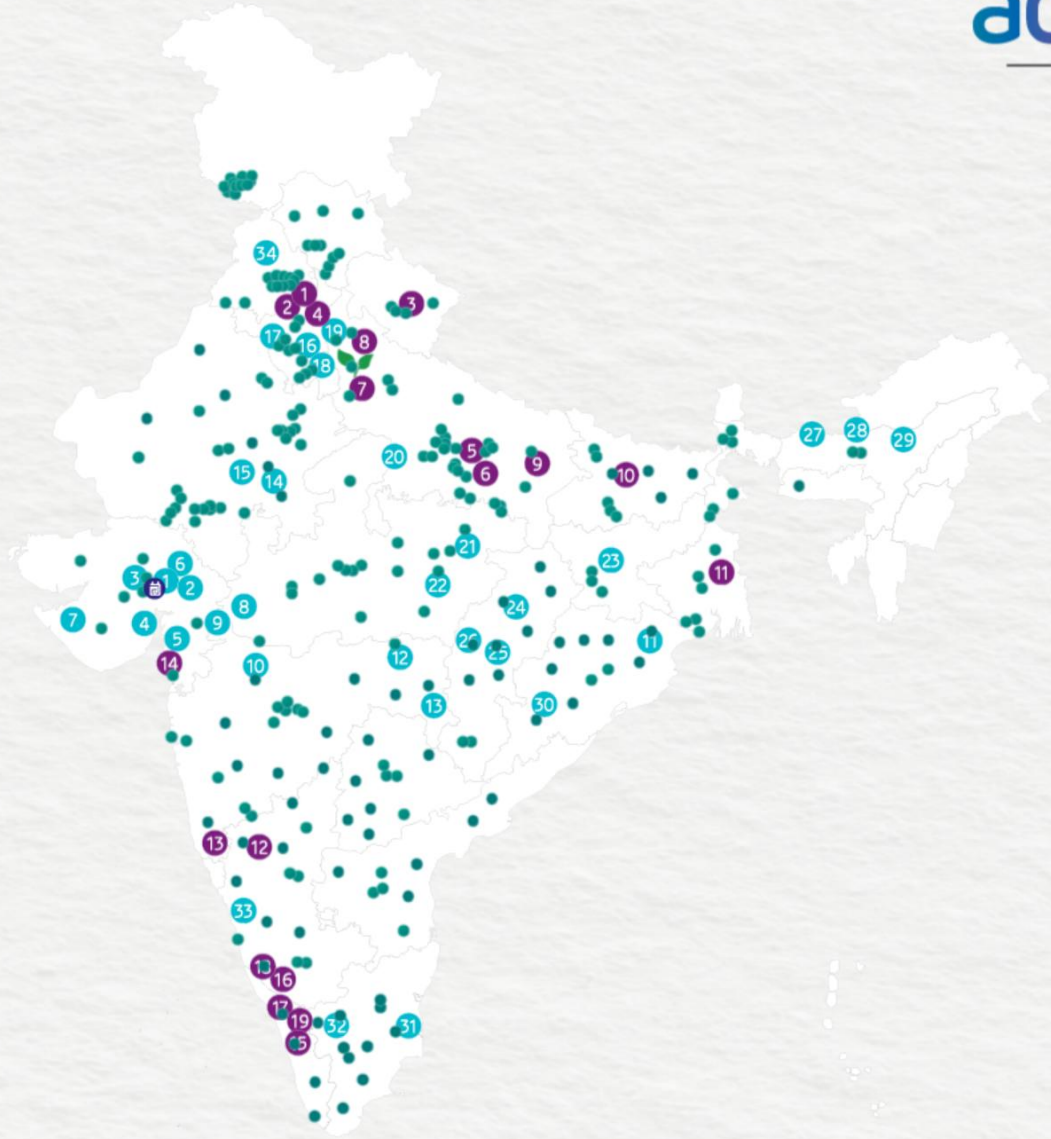
(3) Includes 17.25% of Adani Green Energy Ltd's gross capacity, 50% of Clearway Energy Group's gross capacity, and 49% of Casa dos Ventos' gross capacity

ATGL: A DIVERSIFIED ENERGY PLATFORM



OUR FOOTPRINT

CGD	53* GAs	125* Districts covered	15%* Area covered	14%* Population covered
PNG CONNECTIONS	13* Lakhs +		CNG STATIONS	1169*
e-Mobility	5,100 Installed charge points (26 States & UTs, 226 Cities)			
Biomass	1 Plant Operational (Phase-1 Barsana, Mathura)			



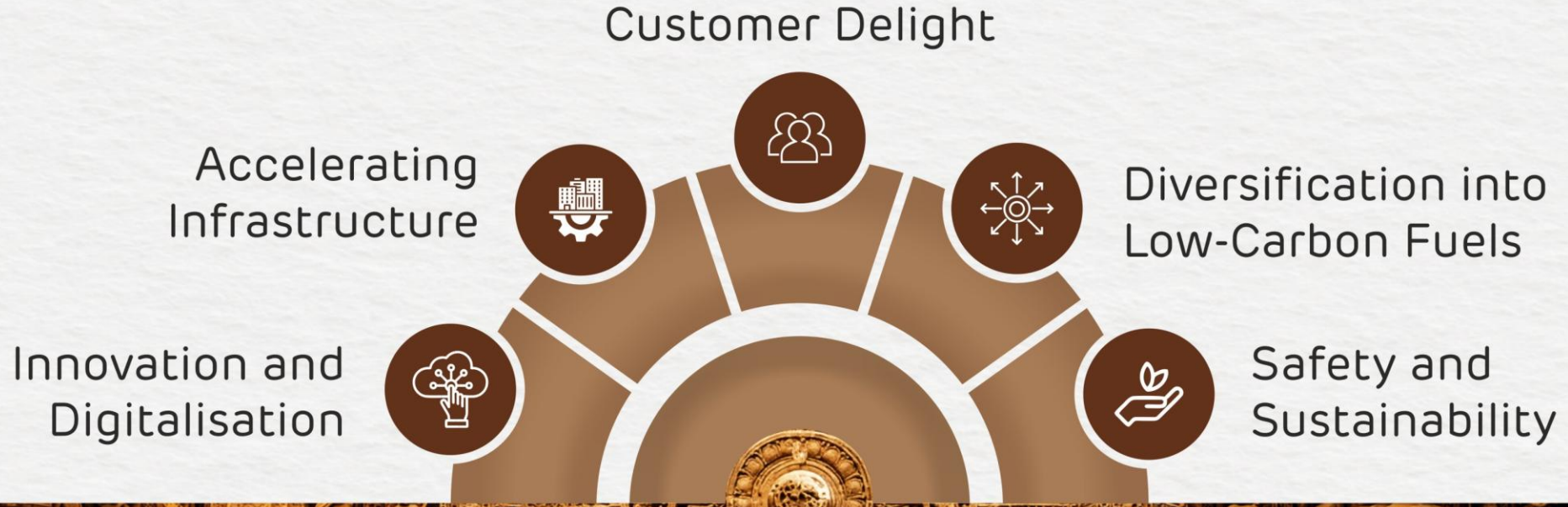
- ATGL GA
- IOAGPL GA
- Biogas Project
- EV Charging
- SMTPL

Map not to scale. For illustrative purposes only.

*Numbers include IOAGPL JV

Transforming from CGD to India's most trusted integrated clean energy platform

OUR GUIDING PRINCIPLES



OUR ACHIEVEMENTS



13+ Lakh*
Homes Connected with PNG



1,169*
CNG Stations



1,133 MMSCM
CGD Volume Sales



5,100 EVCP installed
(26 States and UTs)



4,620+ MT
Organic fertiliser sold



9th Rank
Globally in Dow Jones
sustainability Index (72 pt.)



₹ 6,409 Cr
Consolidated revenue



₹ 1,254 Cr
EBITDA (Consolidated)

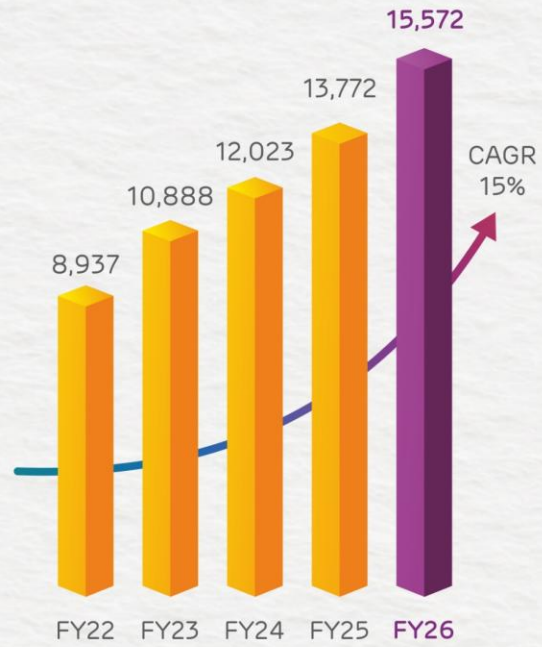
*PNG and CNG numbers include IOAGPL JV

PIPELINES TO LIFELINES



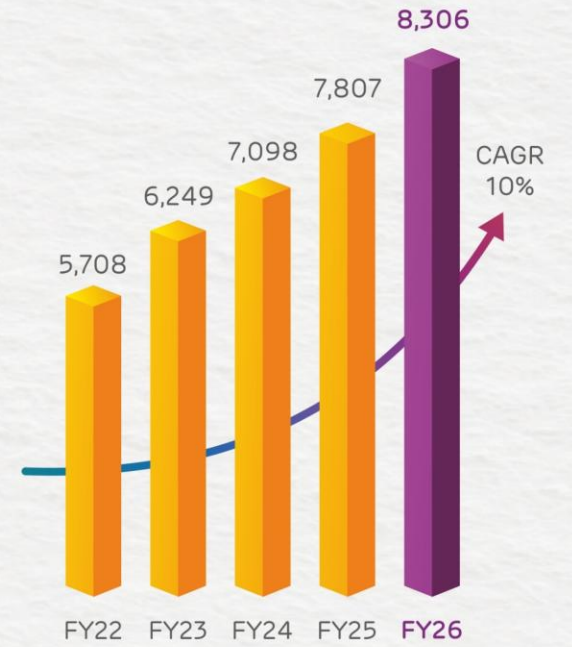
Steel Network
(Inch-km)

1,800
added



MDPE Network
(km)

499
added

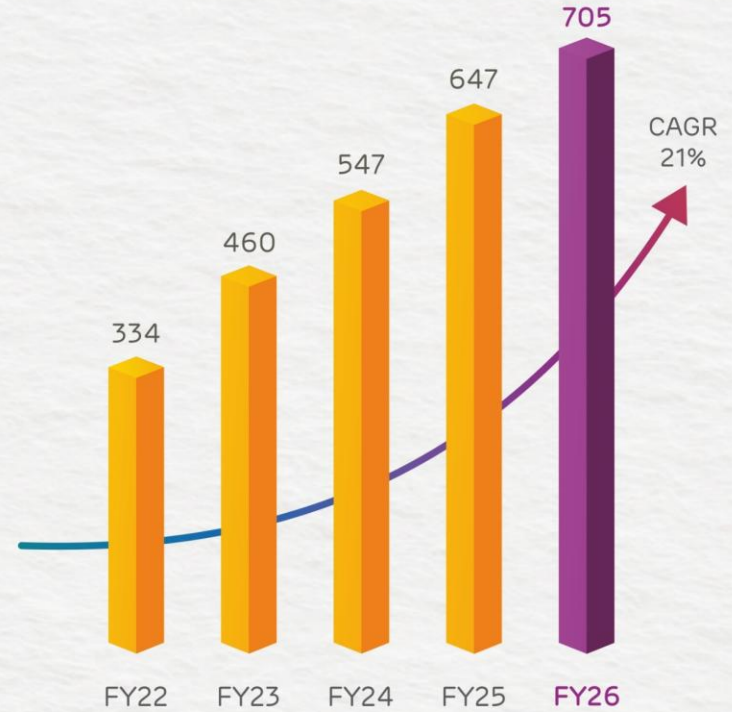


DRIVING TOWARDS A CLEANER FUTURE



CNG Stations (Nos.)

58
added



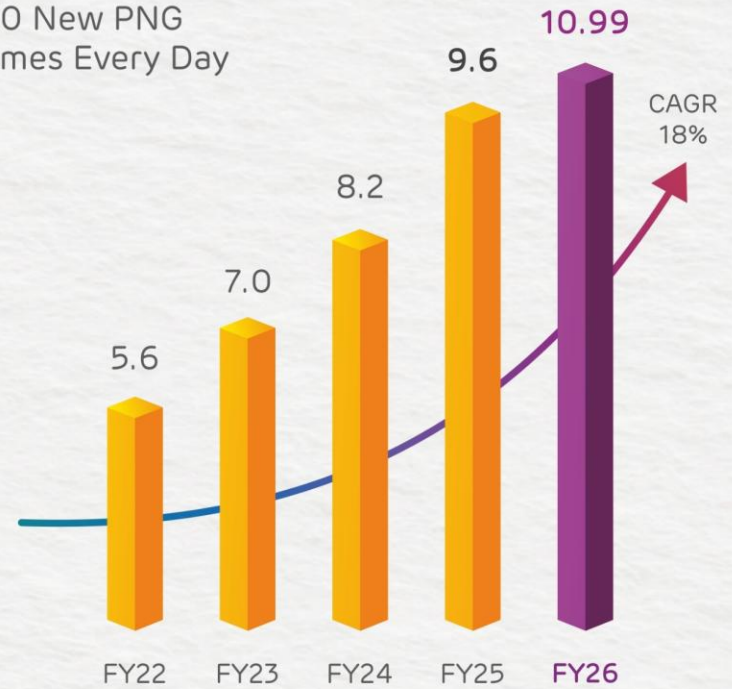
ADVANCING SMART ENERGY ADOPTION IN HOMES



Home PNG Connections (Nos. in Lakhs)

1.39
Lakhs
Added

400 New PNG
Homes Every Day



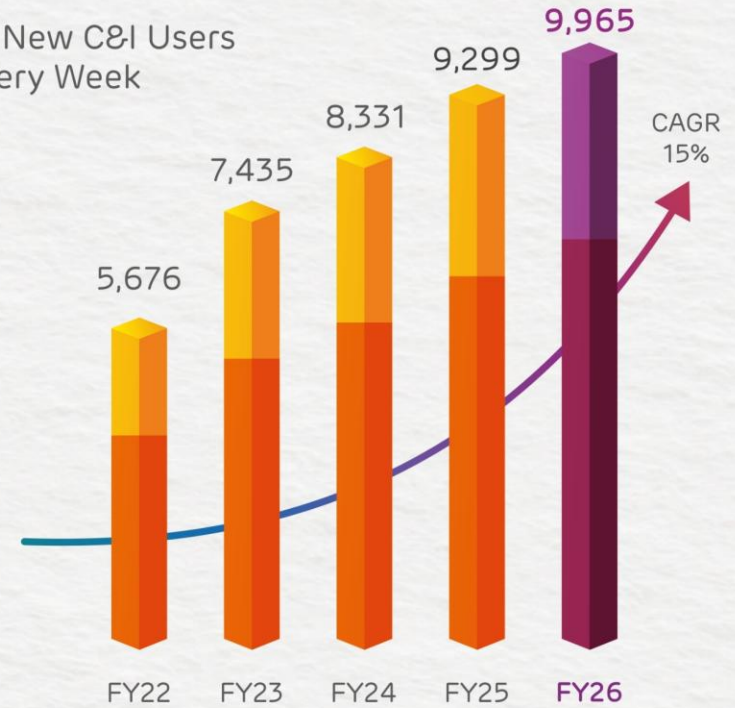
FUELLING BUSINESS GROWTH WITH CLEANER ENERGY



Industrial & Commercial PNG Connections (Nos.)

666
added

15 New C&I Users
Every Week



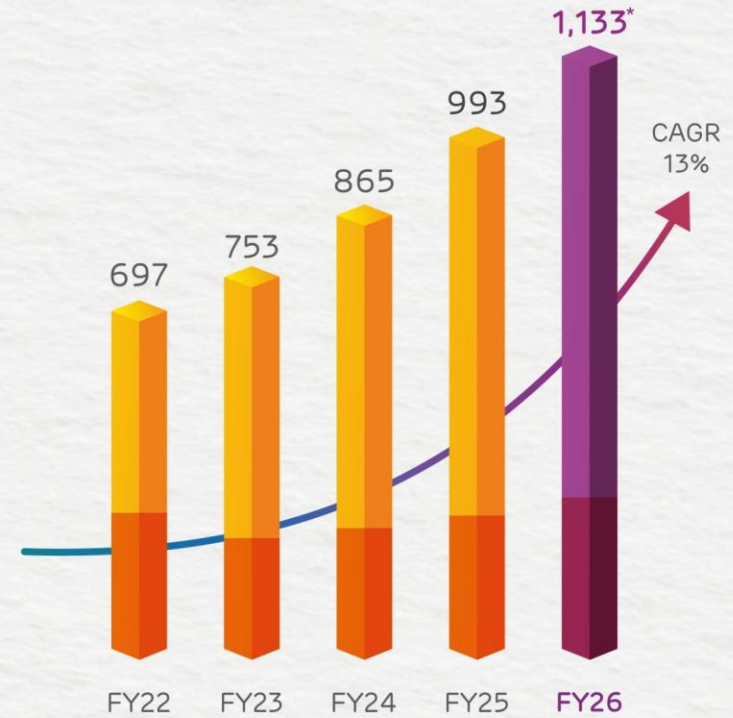
Industrial Commercial

GROWTH WITH RESILIENCE



Total Volume (MMSCM)

14%
YoY



*FY26 volume - 3.10 MMSCMD

■ PNG ■ CNG

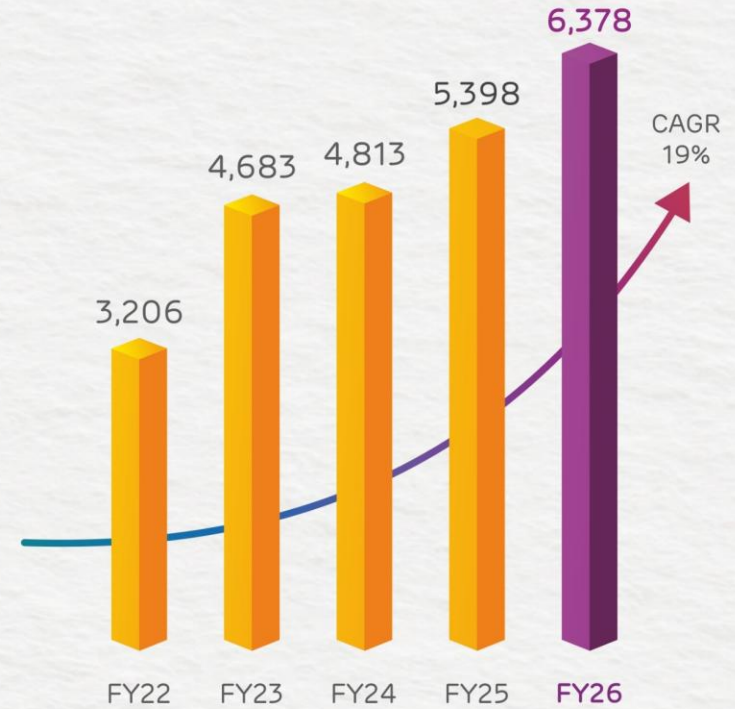
FROM VISION TO VALUE



Revenue from Operations (₹ Crore)

Standalone

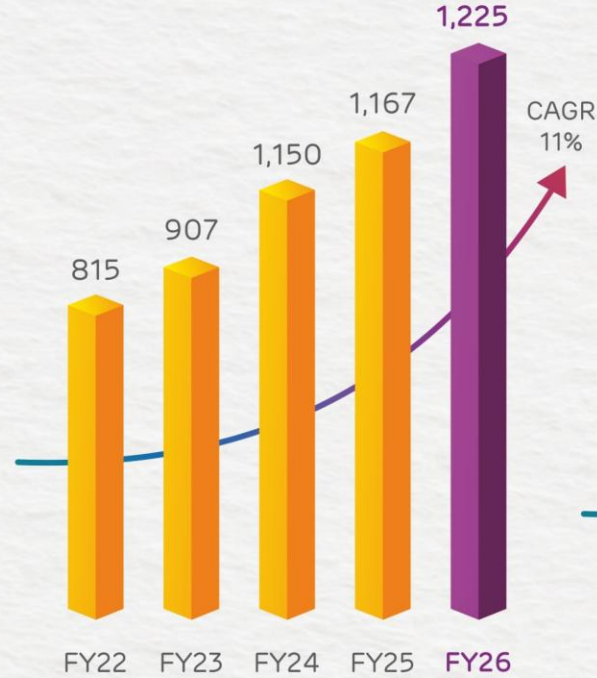
18%
YoY



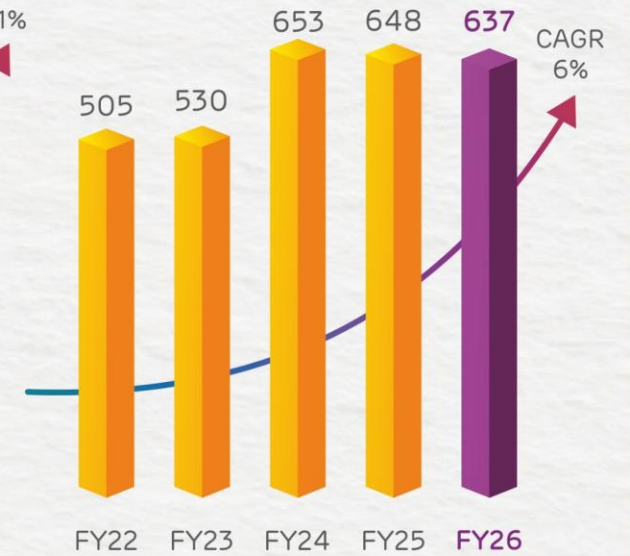
VALUE TO OUTCOMES



EBITDA (₹ Crore)
Standalone



PAT (₹ Crore)
Standalone



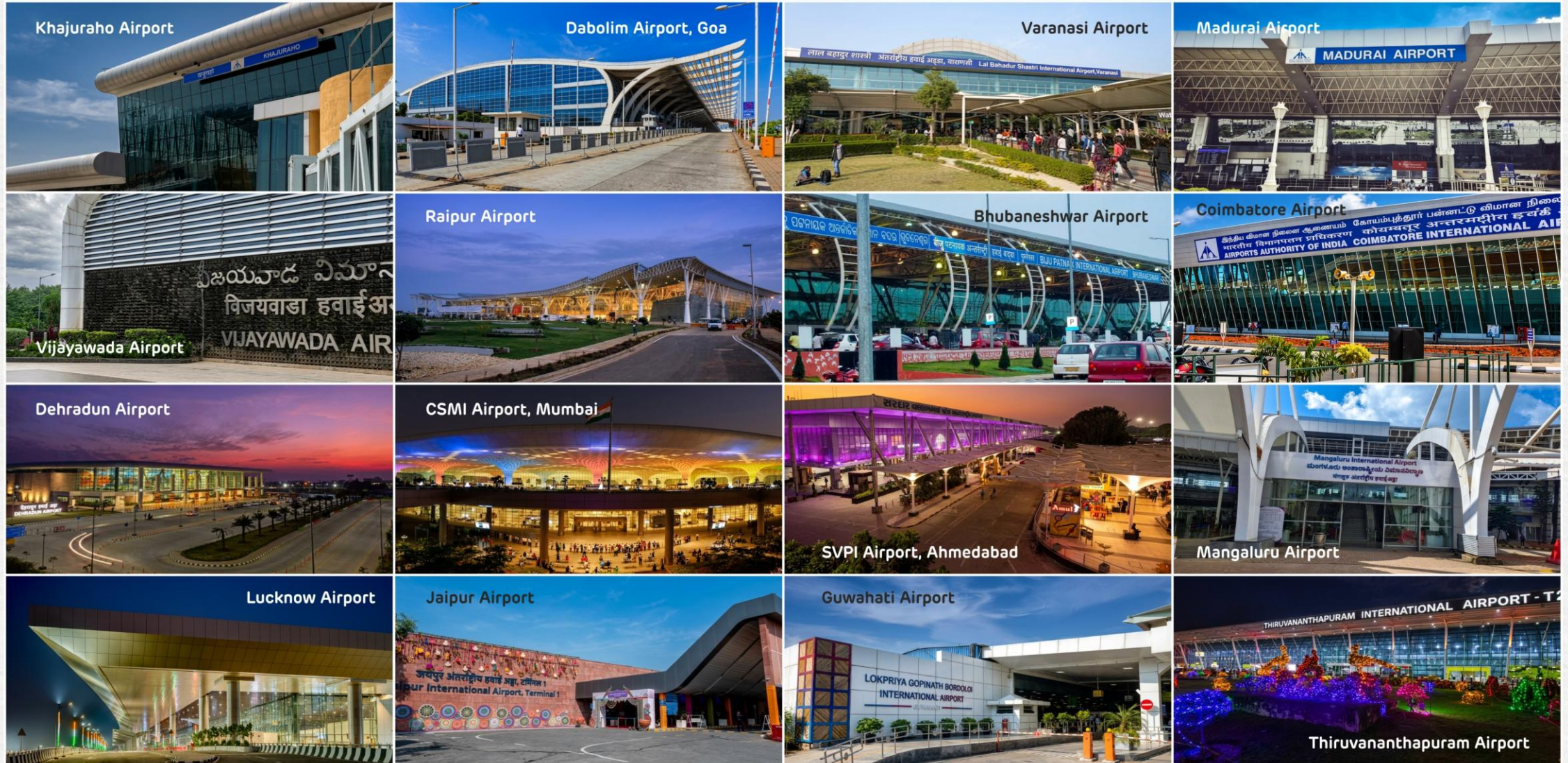
DRIVING A GREENER FUTURE



Key Statistics

- ▶ **5,100** Charging Points across 225+ cities
- ▶ **4,265** Energised Charging Points
- ▶ **~54 MW** Installed Capacity
- ▶ **No.1 Airport CPO** in the country
- ▶ **24 Airport** in the country with 150+ CPs

INDIA'S NO. 1 AIRPORT CHARGE POINT OPERATOR



STEP TOWARDS ATMANIRBHAR BHARAT



▶ **Barsana Plant (Phase 1)**
successfully operating

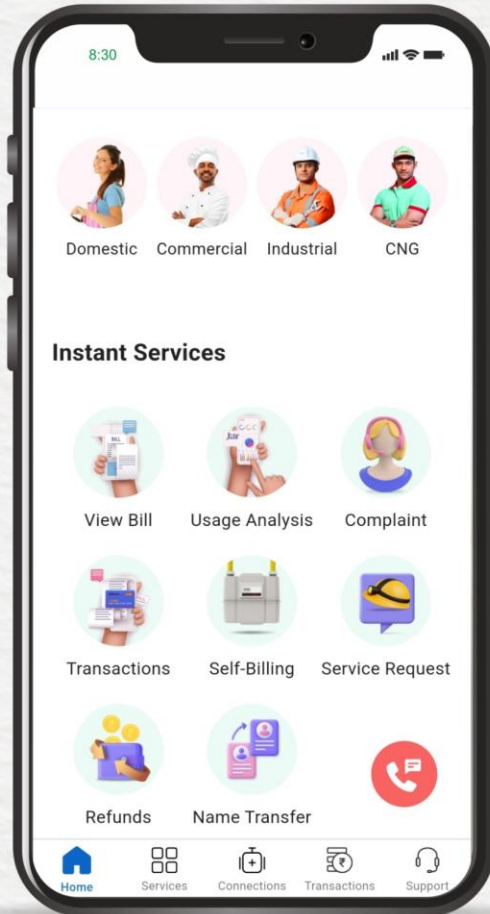
▶ **1,654 MT**
tonnes of CBG sold

▶ **115 TPD**
feedstock processed

▶ **4620+ MT**
organic fertiliser sold



A SEAMLESS DIGITAL CUSTOMER EXPERIENCE



New Connection Installation
Real-time installation tracking through the PPA module



Customer Onboarding
100% digital onboarding through My AdaniGas App and Website



Metering and Billing
1 million self-generated bills with digital invoicing via WhatsApp

Payments and Refunds
99.14% bill payments completed through digital channels



After-Sales Services
12K+ monthly service requests handled through digital touchpoints

SUSTAINING HSE EXCELLENCE

Key Highlights



Key Enablers



More than **50,000 man-hours** of massive efforts on safety training for the workforce



30 locations completed large-scale Level-3 drills, collaborating with district authorities



180+ contractors' HSE assessment and capability enhancement (Samarthan 4.0: Reward and Recognition)



4 safety campaigns (Driving safety, electrical safety, National safety month, working at height)

SETTING THE BENCHMARK FOR SAFETY EXCELLENCE



3 GAs were honoured by PNGRB for outstanding performance in Safety, Integrity, Technical Excellence, Customer Delight and Sustainability.

OTHER RECOGNITIONS



SUSTAINABILITY IN ACTION. IMPACT IN NUMBERS

ESG SCORE

S&P Global
Dow Jones Sustainability Index

DJSI (S&P): ATGL on 9th rank in the gas utility sector globally

72
Score

CDP
DISCLOSURE INSIGHT ACTION

CDP: ATGL achieved "A" in Leadership Category

A
Leadership Category

CareEdge
ESG RATINGS
A subsidiary of CARE Ratings Limited

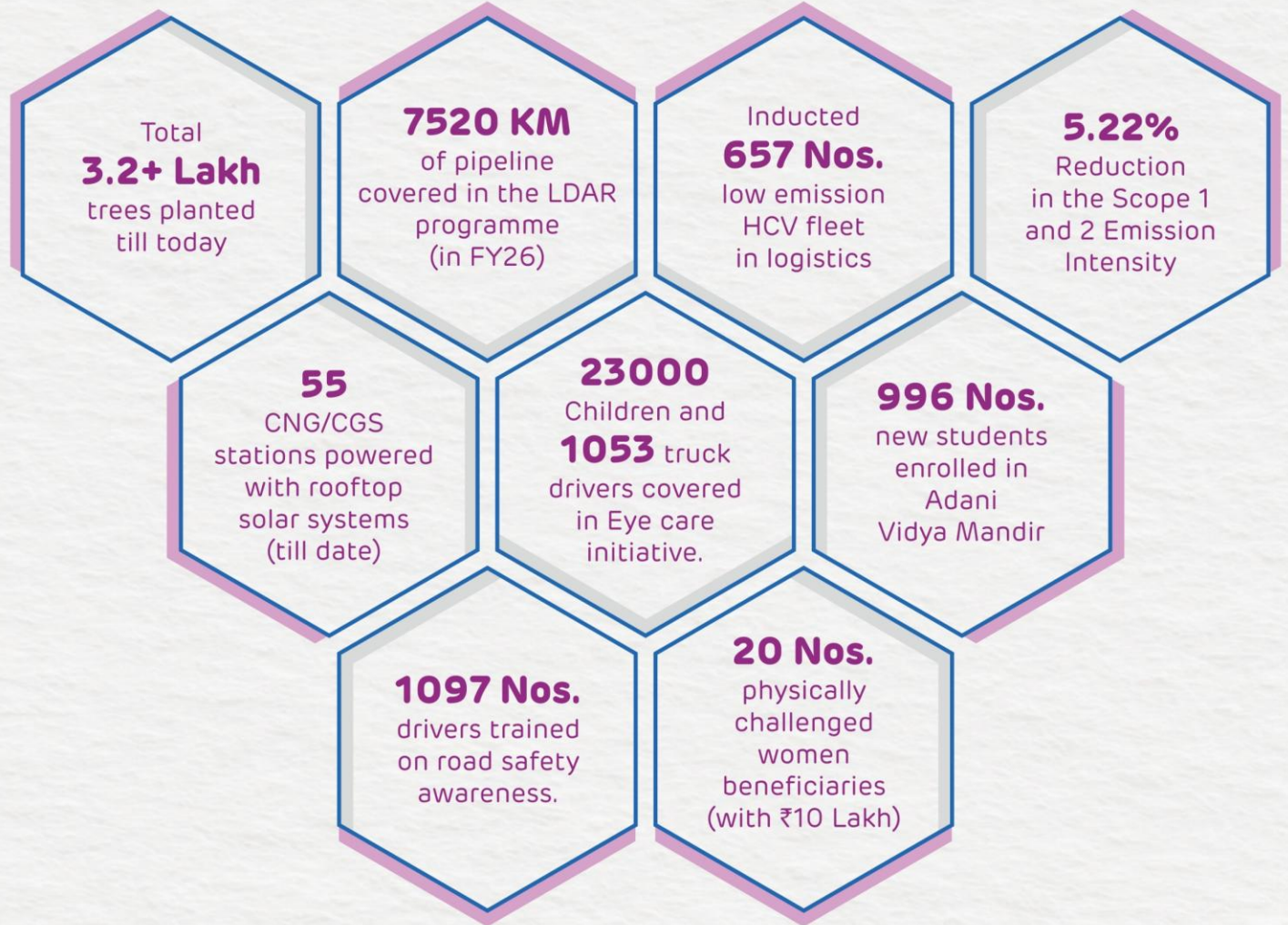
Care Edge: ATGL achieved 83.3

83.3
Score

NSE
Sustainability Ratings & Analytics

NSE: ATGL achieved 73

73
Score



DRIVING SUSTAINABILITY THROUGH ACTION



LEADERSHIP SHAPING THE FUTURE



Mr Gautam S. Adani
Chairman and Founder of the Adani Group
Non-Executive and Non-Independent Director



Mr Pranav V. Adani
Non-Executive and Non-Independent
Director



Dr Sangkaran Ratnam
Non-Executive and Non-Independent
Director



Mr Thibault Lesueur
Non-Executive and Non-Independent
Director



Mr Shashi Shanker
Independent and Non-Executive
Director



Mr K Jairaj
Independent and Non-Executive
Director



Ms Gauri Trivedi
Independent and Non-Executive
Director



Mr Mukesh Shah
Independent and Non-Executive
Director



Mr Bharat Vasani
Independent and Non-Executive
Director



Mr Suresh P. Manglani
Executive Director



Mr Sanjay Pandita
Chief Executive Officer

THANK
YOU